

CHAIRMAN'S REPORT FOR THE YEAR 2006



by Hugo Vickers

Chairman of the Jubilee Walkway Trust

It is a sobering thought that, as I write this, over five years have passed since the Golden Jubilee and we are now closer to the hoped-for Diamond Jubilee than if we look back to 2002.

We are looking ahead to 2012 not only for that reason, but also because London will host the Olympic Games that year.

Ever since July 2005 when news came through that London was to be the Olympic host city, the Trust has been actively involved in advising how Olympic sites can be reached on foot or on bicycles, and already a Diamond Jubilee Olympic Trail is taking shape. Our intention is to develop and promote this route separately from the original Walkway but it will join at more than one place and we hope, be a first class attraction in its own right as well as a practical route for Londoners and visitors. The Trust is happy to be able to add some of its experience towards helping the whole Olympic experience.

The Jubilee Walkway itself is in excellent condition, and therefore we have been concentrating on adding directional waymarkers in busy areas, seating in places where walkers might appreciate an opportunity to enjoy the atmosphere of the Walkway and new panoramic panels to help interpret the significance of London through which we pass. We were particularly delighted to design a new panel at Horse Guards, to commemorate the 80th birthday of Her Majesty The Queen on 21 April 2006, which was unveiled by Her Royal Highness The Countess of Wessex on 17 January 2007.

As ever, I would like to thank all those who help the Jubilee Walkway Trust to continue its work and in particular Transport for London and the seven managing authorities. We work together to make the Walkway one of the best city walks in the world and one that is enjoyed by millions every year.





The new Panoramic Panel at Horse Guards.



The Trust's Activities in 2006

The Walkway being in such good condition, it was time for the Trustees to walk it. Piers Nicholson, son of our Founder, Max Nicholson, organised a walk around the Northern (Camden) Loop on 12 July, the anniversary of Max's birth. Several Trustees came along, joined by members of the Nicholson family and some of their friends. It was a most enjoyable occasion and very nice for the Trustees to meet informally and chat as they explored the route, without having to stick to the rigid agenda of a committee meeting. It is hoped that the walk will become an annual event.



HRH The Countess of Wessex with Hugo Vickers, Jim Walker and Rebecca Elliot (Panel Artist)

The Trust established a 'Green' sub-committee under the chairmanship of Joyce Bellamy. The Committee is to focus on seeking opportunities for tree planting and other environmental improvements along the Walkway. One of the first initiatives the Committee took was to donate some



The new panel decorated courtesy of the Royal Parks Agency

seating to assist the University of London's scheme to renovate Woburn Square and Gordon Square. Connected by the Walkway, a short walk from both Euston Station and the British Museum, visitors to both these squares now have somewhere convenient to rest. Both these squares are open to visitors throughout the day.

Concerned about the longevity of existing panel designs the Trust investigated more sophisticated ways of creating panoramic panels. Advised by experts from the Dog Rose Trust we visited Photocast in Liverpool to look at options. Photocast created their first panel for us in Horse Guards Approach – a panel to commemorate the 80th birthday of Her Majesty The Queen on 21 April 2006. This panel is made in relief, the first of this kind on the Walkway, which it is hoped will be more inclusive to people with visual impairments. It differs in respect of other panels too in that it



Changing of The Guard at Horse Guards Parade



depicts an actual scene, the 2002 Birthday Parade (or Trooping the Colour), rather than solely the buildings and landmarks. The Horse Guards Panel includes The Queen in her carriage, the four royal Colonels on horseback, the Master of the Horse, the Household Cavalry and the Foot Guards as well as the buildings around.

The Trust is particularly grateful to staff at Royal Parks especially Mark Wasilewski, and the City of Westminster for help in organising the event and to Major General Sir Sebastian Roberts, and Lt Colonel T W Gray, Headquarters London District for their generous hospitality at Horse Guards and the magnificent fanfare before the unveiling.

The Jubilee Walkway was again represented at the Thames Festival on 17th and 18th September as part of the celebration of National Walking Day, established in partnership with ITV originally some 4 years previously. The weekend was enjoyed by thousands of visitors and more than 4,000 maps of the Walkway were distributed. Free guided walks on sections of the Walkway were provided by blue badge guides, sponsored by Transport for London, and were very popular.



Birdcage Walk, St James' Park

On 26 October the Chairman attended a Reception at City Hall, Westminster, to receive a Civic Trust Mention at the City of Westminster 2006 Civic Trust Awards Ceremony, presented to the Walkway Trust by the Deputy Lord Mayor of Westminster.

Our Christmas card this year showed a view of Whitehall by Arabella Hoare. This painting was in part the inspiration for the idea of placing a panoramic panel on Horse Guards Approach.





A detail of Horse Guards Parade taken from a painting by Arrabella Hoare.



News from The Trust

As noted last year, Geoff Price retired as our honorary Treasurer, and was succeeded by John Polk, who took over at the Annual General Meeting on 6 April 2006. At the same time, our honorary Auditor, Peter Dowsett retired. We have appointed a new auditor, Richard Shepherd, of Shepherd Smail, Cirencester, Gloucestershire.

As we were about to go to press we were sorry to hear of the death of one of our longest-serving Trustees, Peter Drew, who had been a Trustee since 1977. Peter died in June, a few weeks before his 80th birthday. A full appreciation will appear in next year's report. We extend our sincerest sympathy to his widow, Wendy, and to his family.

The Website

The website continues to be a popular reference point and source for further information for visitors from all over London and across the world. Last year it received approximately 60,000 unique visits and more than 2,500 files were downloaded for further information.

The site gives the history of the Walkway, a map, details of the various attractions along the route, and notes on each panoramic panel. There is also a section devoted to the latest news from the Trust, which is continually updated.

The website is accessible on www.jubileewalkway.com

The Map

The Jubilee Walkway map continues to be the most popular map of central London used to navigate between attractions, parks and stations.

The Walkway Trust distributed more than 20,000 copies of the Walkway map this year through online requests, at events organised across London and via our partners at visitor attractions and the Visit London Information Centre in Regent Street.





HRH The Countess of
Wessex with Trust
Chairman Hugo Vickers.



Meetings

On 6 April the Annual General Meeting was held at the Museum of Garden History, which adjoins the Walkway at Lambeth Palace. The Walkway has a long and happy association with the Museum of Garden History, both having come into being as a direct result of the Silver Jubilee celebrations in 1977.

There were 3 Executive Committee meetings held in the course of the year.



Mr Andrew Eddy, with
Trustee Sir James Swaffield.

The Future

Following the success of the new panoramic panel relief design the Trust plan to work again with advisors from the Dog Rose Trust, artist Rebecca Elliot and manufacturers Photocast to update and replace the panel on Great George Street, Parliament Square opposite Westminster Abbey. The new panel will be designed to be more inclusive to people with visual impairments and will include Braille where possible.

As work continues at St Pancras Station, which will be opened as a Eurostar terminal, the Trust looks forward to steering visitors being encouraged to access the northern loop of the Walkway with ease.

As ever the Trust looks forward to celebrating royal milestones such as the hoped-for Diamond Jubilee in 2012, and the Olympic Games in London the same year. The Trust will be working closely with relevant authorities to develop a Diamond Jubilee Olympic Trail connected to the main Olympic Venues and existing Walkway route.



Tower Bridge - one of the most Easterly points on the Walkway.



Jubilee Walkway History

The original Silver Jubilee Walkway was laid down in 1977 as the main feature of the work of the Environmental Committee set up by the London Celebrations for The Queen's Silver Jubilee, under the Chairmanship of the late Max Nicholson. Her Majesty The Queen opened it by unveiling a plaque on the South Bank Lion, on the night of the Thames fireworks celebrations on 9 June 1977.

Max Nicholson's plan was to create a Walkway that led from Leicester Square through St James's Park to Lambeth Bridge, across the river and to follow the South Bank of the Thames to Tower Bridge, crossing back to Tower Hill. The thinking behind this was to 'uplift the image of the South Bank as a centre-piece of the London scene and thus to assist and stimulate a series of subsequent improvements.'

The Walkway received enthusiastic support from most of the local authorities. Leicester Square was partly pedestrianised, the Jubilee Gardens were created on the site of the Festival of Britain (an area which had descended into being a car park), and gradually the Thames riverside was improved. A new walk was opened beyond Blackfriars Bridge, and a riverside piazza created beside Southwark Cathedral. Eventually, though this took some years to achieve, it became possible to walk along the riverside of the Thames all the way from Lambeth Bridge to Tower Bridge, with suitable wheelchair access at key points.

The Walkway along the South Bank of the River Thames in Southwark.





HRH The Countess of Wessex and Alice Vickers



Some of our Trustees and guests viewing the new panel at Horse Guards



HRH The Countess of Wessex



John Polk (Hon Treasurer), Mark Wasilewski (St James' Park) and Mark Camley (Chief Executive of Royal Parks)



HRH The Countess of Wessex with Adrian Bell & Spencer Clarke from TFL, with Monica Carney from Tour Guides



Stuart Frazer, Michael Wade and Jim Walker



Noah and Bronwen Thornton with Rebecca Elliot



Major General Sir Sebastian Roberts with Annabelle Galletley



HRH The Countess of Wessex and Rebecca Elliot



HRH The Countess of Wessex with Joyce Bellamy and Michael Middleton



Trustees Tom Petzal and Andrew Dent talking with HRH The Countess of Wessex



HRH The Countess of Wessex and Trustee Peter Drew



Arrabella Hoare, Elizabeth Vickers and Alexandra Muir



June Stubbs (Thorney Island Society)



HRH The Countess of Wessex, Hugo Vickers, Jim Walker and Rebecca Elliot



HRH The Countess of Wessex, Pauline Hills and Anthony McCullagh (Photocast)



HRH The Countess of Wessex meeting our Trustees



Alice Vickers



Alice Vickers waiting to present flowers to HRH The Countess of Wessex



Joyce Bellamy and Major General Sir Sebastian Roberts in the crowd



Illyd Harrington (right) and guest



Coldstream Guards



Life Guards



The Start of the Jubilee Walkway in Leicester Square, Westminster.



Of the Walkway, Max Nicholson wrote: ‘The idea of a city Walkway, roughly corresponding to the nature trails which I had introduced in the previous decades, was novel and needed both explaining and popularising. I therefore had to hark back to my earliest occupation as a guide-book writer, turning out a 72 page illustrated historical guide entitled The Silver Jubilee Walkway together with a folder map to show the way along it.’

Max also said that someone walking the Walkway would have travelled through areas of London noted for entertainment, assembly, ceremonial, and open-air activity, and past many historic sites. He will have been enticed from the West End onto the South Bank and into the City. Max hoped that ‘perhaps he will be subtly changed by what he has absorbed from this fertile heritage’.

The Silver Jubilee Walkway Trust first met on 12 February 1978, and signed the Memorandum and

Articles of Association on 12 October that year. The Trust was incorporated under the Companies Act 1948 to 1976 on 6 February 1979 and registered as a charity on 11 April 1979.

HRH The Duke of Gloucester became Patron of the Trust in 1978.

The Trust’s first task was to complete the main Walkway circuit from Leicester Square to Tower Hill, and then to link this back to Leicester Square. This was achieved under the guidance of Robert Shaw, Chairman from 1978 until his death in 1994. The pavement markers were upgraded, the Bloomsbury Spur was incorporated in 1979, and has since been continued to form a loop. The Queen’s Walk was completed in 1994, and when The Queen opened it in November that year, she appointed Robert Shaw the LVO in recognition of his achievement.



Life Guards preparing for The Changing of the Guard at Horse Guards Parade.



Buckingham Palace from The Mall.



The completion of 'The Queen's Walk' paved the way for the then Countryside Commission to adopt the route as part of the Thames Path National Trail in 1984, the Trail being opened in 1996. The Trust maintains a close liaison with the Countryside Agency via the Thames Path Working Party.

Panoramic panels were introduced in 1980, not only on the Walkway itself, but also on the Embankment and on many of London's bridges to identify the buildings along the way. These have been unveiled by Her Majesty The Queen, HRH The Prince of Wales, HRH The Countess of Wessex, HRH The Duke of Gloucester, President Nelson Mandela (during his State Visit to Britain in 1996), and other distinguished figures from the world of politics, public service and the arts

In 1982 the Walkway won a Europa Nostra Award.

Much of the Walkway's work was undertaken by the Greater London Council (together with the Inner London Education Authority) until 1986. Following the establishment of the Greater London Authority and Transport for London the support has continued in partnership with the ongoing and unfailing dedication of the local authorities who have played a vital role in assisting the Walkway's work on the ground. The Walkway was recognised as a Strategic Walk in 2003.

In 2000 the Millennium Spur was added running the Walkway along Birdcage Walk, in St James's Park, to Buckingham Palace and to the panel installed as part of the Queen's Golden Wedding celebrations.

In 2002, the year of The Queen's Golden Jubilee, the Jubilee Walkway was completely refurbished. A survey identified where new pavement discs were needed, and almost all the panoramic panels were either updated or replaced in order to reflect the changes in London's skyline. Gold pavement discs were placed in several places, one near Guildhall where The Queen lunched on Golden Jubilee day, three near the Poultry panel which The Queen unveiled on 24 October 2002 to mark the completion of the work, and a further one on the South Bank to mark the unveiling of a panel by HRH The Duke of Gloucester for St Martin's Property Group.

In 2003, the Walkway Trust further commemorated The Queen's Golden Jubilee by creating the Golden Jubilee Mall link from Buckingham Palace down the Mall to Horseguards Approach. The Queen opened this on the 50th anniversary of her Coronation, by unveiling a double panoramic panel opposite Marlborough House, and the route is marked with six gold pavement discs in the ground.

In 2005 the Trust was commended for Best Community or Partnership Initiative, as part of the London Planning Awards, and in 2006 received a Civic Trust Mention.

JUBILEE WALKWAY TRUST
(Charity No. 277624)

STATEMENT OF FINANCIAL ACTIVITIES

FOR THE YEAR ENDED 31 DECEMBER 2006

	2006 £ Total	2005 £ Total
INCOMING RESOURCES		
Donations: Viewing Panels	–	5,875
Transport for London	9,400	48,763
Interest: Charities Deposit Fund	556	1,054
Other:	–	356
Profit on sale of investment	875	–
Total Incoming Resources	10,831	56,048
RESOURCES EXPENDED		
Direct Charitable Expenditure		
Viewing Panels	4,733	1,345
Refurbishment Programme	1,157	1,492
Promotion: General	9,679	4,687
Maps and leaflets	6,826	39,380
Video	–	388
Website	1,451	1,770
Donations	1,200	–
Other Expenditure		
Fundraising	5,275	4,926
Management and Administration	6,004	4,875
Independent examiners' fees	588	–
	36,913	58,863
NET (OUTGOING) RESOURCES	(26,082)	(2,815)
Unrealised Profit on Investment	2,516	4,562
NET MOVEMENT IN FUNDS	(23,566)	1,747



BALANCE SHEET

AS AT 31 DECEMBER 2006

		2006		2005
	£	£ Total	£	£ Total
Fixed Assets				
Investment at market value (note 2)	–	20,954	–	27,563
Current Assets				
Cash				
Charities Deposit Fund	11,046	–	20,240	–
National Westminster Bank Current Account	5,897	–	4,042	–
	16,943		24,282	–
Less: Creditors	14,311	–	4,693	–
		2,632	–	19,589
TOTAL ASSETS	–	23,586	–	47,152
Unrestricted Funds				
Balance 1 January 2006	47,152	–		45,405
Net movement in Funds	(23,566)	–	1,747	–
Balance 31 December 2006	–	23,586	–	47,152

NOTES TO THE ACCOUNTS

- 1) These accounts have been prepared under the historical cost convention and in accordance with applicable accounting standards and the Statement of Recommended Practice on Accounting by Charities.
- 2) The investment is 275.20 COIF Accumulation shares and is shown at market value.
- 3) Expenses of £681 (2005 £439) were reimbursed to the Trustees and members of the Executive Committee in the year ended 31 December 2006.

DIRECTORS' REPORT

FOR THE YEAR ENDED 31 DECEMBER 2006

The directors are satisfied that the company is entitled to exemption from the provisions of the Companies Act 1985 (the Act) relating to the audit of the accounts for the year by virtue of section 249A(1), and that no member or members have requested an audit pursuant to section 249B(2) of the Act.

The directors acknowledge their responsibilities for:

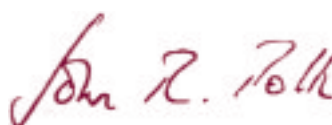
- i) ensuring that the company keeps proper accounting records which comply with section 221 of the Act, and
- ii) preparing accounts which give a true and fair view of the state of affairs of the company as at the end of the financial year and of its profit or loss for the financial year in accordance with the requirements of section 226, and which otherwise comply with the requirements of the Act relating to accounts, so far as applicable to the company.

These accounts have been prepared in accordance with the special provisions for small companies under Part VII of the Companies Act 1985 and with the Financial Reporting Standard for Smaller Entities (effective January 2005).

These accounts were approved by the trustees on the 5 June 2007 and are signed on their behalf by:

A handwritten signature in red ink, reading "Hugo Vickers".

Hugo Vickers
Chairman

A handwritten signature in red ink, reading "John R. Polk".

John Polk
Honorary Treasurer



Trustees and guests enjoying a first look at the new Panoramic Panel unveiled at Horse Guards.



INDEPENDENT EXAMINERS' REPORT TO THE TRUSTEES

FOR THE YEAR ENDED 31 DECEMBER 2006

I report on the accounts of the Trust for the year ended 31 December 2006, which are set out on the preceding pages.

Respective responsibilities of trustees and examiner

The charity's trustees are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year (under section 43(2) of the Charities Act 1993 (the 1993 Act)) and that an independent examination is needed.

It is my responsibility to:

- Examine the accounts (under section 43(3)(a) of the 1993 Act);
- To follow the procedures laid down in the General Directions given by the Charity Commissioners (under section 43(7)(b) of the 1993 Act); and
- To state whether particular matters have come to my attention.

Basis of independent examiners' report

My examination was carried out in accordance with the General Directions given by the Charity Commissioners. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently I do not express an audit opinion on the view given by the accounts.

Independent examiner's statement

In connection with my examination, no matter has come to my attention:

(1) which gives me reasonable cause to believe that in any material respect the requirements

- To keep accounting records in accordance with section 41 of the 1993 Act; and
- To prepare accounts which accord with the accounting records and comply with the accounting requirements of the 1993 Act

have not been met; or

(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Name:

Relevant professional qualification or body:

Address:

Richard Shepherd

FCA

Shepherd Smail

Chartered Accountants

Northway House

Cirencester

Gloucestershire

GL7 2QY

Date:

5 June 2007